



DEPARTMENT OF THE NAVY
CHIEF INFORMATION OFFICER
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WASHINGTON DC 20350-1000

1 November 2013

MEMORANDUM FOR DISTRIBUTION

Subj: DEPARTMENT OF THE NAVY INFORMATION MANAGEMENT/INFORMATION TECHNOLOGY/CYBERSPACE STRATEGIC OBJECTIVES FOR FISCAL YEARS 2014 - 2018

Ref: (a) DON IM/IT/Cyberspace Campaign Plan FY 2011-2013

This memorandum cancels reference (a) and establishes the Department of the Navy (DON) Information Management (IM)/Information Technology (IT)/Cyberspace Strategic Objectives for FY 2014 – 2018. These objectives represent the focus necessary to achieve efficiencies for reduced business IT spending; they do not address all areas of DON IM/IT/Cyberspace.

Some of the objectives may seem ambitious, but they move us in the right direction. Ongoing fiscal realities demand that we aggressively pursue cost effective approaches to managing, acquiring, and operating business IT. These objectives are grounded in the following concepts:

- An Enterprise approach,
- Centralized and consolidated efforts,
- Maximized security,
- Protected sensitive information, and
- Effective and cost-efficient implementation.

Progress in achieving the following objectives will be monitored closely to ensure we are implementing strategies effectively, and achieving sustainable IT efficiencies. By the end of FY 2018:

1. Virtualize 75 percent of all DON servers and server-based systems/applications.
2. Reduce software application spending by 40 percent from FY13 levels.
 - a. Reduce the total number of applications used by the DON, (i.e., combine applications with similar functions).
 - b. Reduce variants of software and customization of commercially procured applications.
3. Employ risk management to reduce security costs by 20 percent.
 - a. Prioritize critical security controls.
 - b. Establish DON risk tolerance levels that match security control investments with level of risk.
 - c. Implement continuous monitoring to support continual reauthorization (eliminate requirement for three-year reaccreditation cycle).
 - d. Standardize on a single Certification and Accreditation (C&A) toolset for the DON.

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4. Convert 90 percent of applicable NMCI/NGEN users to zero client computing.
 - a. As workstations and laptops enter the technical refresh cycle, implement Hosted Virtual Desktop or other thin client architecture.
 - b. During infrastructure technical refresh, implement zero client supporting architecture.

5. Improve the transparency, accountability and execution of IM/ IT investments.
 - a. Understand cost and ROI prior to investments through use of Business Case Analysis process.
 - b. Continue to refine categorization of investments so they are managed collectively as an IT portfolio to support capabilities while emphasizing "best value" enterprise solutions.
 - c. Increase the accuracy of IT investment spend plans to complete alignment with long-term budget submissions.

6. Implement data policies, standards, and governance that ensure discoverable and authoritative data.
 - a. Identify and designate authoritative data sources for particular data needs.
 - b. Implement data lifecycle policies that include the deletion of old data in accordance with the tenets of records management.

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