



THE UNDER SECRETARY OF THE NAVY
WASHINGTON DC 20350-1000

September 19, 2011

MEMORANDUM FOR DEPARTMENT OF THE NAVY CHIEF INFORMATION
OFFICER

SUBJECT: Efficiency and Effectiveness Review of Department of the Navy (DON)
Information Technology (IT) Systems

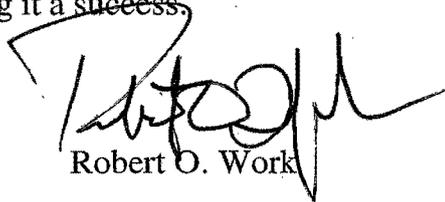
References: (a) UNSECNAV memo of December 3, 2010, Subj: Department of the
Navy (DON) Information Technology (IT)/Cyberspace Efficiency
Initiatives and Realignment
(b) 10 USC 2223
(c) 40 USC 11315
(d) SECNAVINST 5430.7Q
(e) DoD Directive 8000.1 of February 10, 2009
(f) OMB Circular A-130

The Department of the Navy (DON) today faces fiscal challenges that are causing us to review every business process and practice for ways to improve efficiency while maintaining operational capability. Secretary Mabus and I are convinced that it is possible for us to achieve significant financial efficiency in the Department's acquisition of Information Technology (IT) without sacrificing operational effectiveness. In December 2010, I designated you as the DON IT/Cyberspace Efficiency Lead, and articulated a list of initiatives for you to undertake in that role (reference (a)). In the intervening months, you have gotten those initiatives underway with the cooperation and support of the offices of the Assistant Secretaries of the Navy, the offices of the Deputy Under Secretaries of the Navy, the Chief of Naval Operations, the Commandant of the Marine Corps, and the other DON IT stakeholder organizations, and you have achieved encouraging progress. However, more work is required in the area of IT efficiencies and it is appropriate to your office that you receive the tasking.

Per references (b) and (c), you, as the Department's Chief Information Officer, are responsible to, among other things, review Service IT budget requests and ensure that DON IT, including National Security Systems (NSS), is compliant with Federal Government and Department of Defense standards and interoperable with relevant IT/NSS. References (d) through (f) require you to provide oversight of DON IT capital planning, establish investment priorities, and advise the Secretary of the Navy of the performance of DON information resource investments and what programs and projects should be continued, modified or terminated.

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In your position as the Secretary's senior advisor on IT/NSS performance, and as DON IT/Cyberspace Efficiency Lead, I charge you to analyze and assess the DON's IT/NSS investments for efficiency and effectiveness and make recommendations for actions that could be taken to reduce the Department's IT costs while maintaining operational effectiveness and warfighter support. I will expect your initial report not later than October 15, 2011, with periodic follow ups thereafter keyed to provide recommendations at decision points in the Planning, Programming, Budgeting and Execution (PPBE) cycle. This assignment is vitally important to the DON, and you will have the cooperation of the Navy, Marine Corps, and Secretariat IT and Financial Management stakeholders in making it a success.



Robert O. Work

Cc:

ASN (RD&A)
ASN (M&RA)
ASN (FM&C)
ASN (EI&E)
DON/AA
DUSN/DCMO
DUSN (PPOI)
OPNAV (N09X, N1, N2/6, N4)
DMCS (HQMC C4, BEO)
OASN (FM&C) (FMB-4)
DASN (C4I/Space)
PEO EIS