THE UNDER SECRETARY OF THE NAVY
WASHINGTON DC 20350-1000

May 11, 2011

MEMORANDUM FOR VICE CHIEF OF NAVAL OPERATIONS
ASSISTANT COMMANDANT OF THE MARINE CORPS

SUBJECT: Organizational Realignments and Designation as the Department of the Navy Deputy Chief Information Officer (Navy) and the Department of the Navy Deputy Chief Information Officer (Marine Corps)

Reference: (a) SECNAV memo of November 21, 2006, Subj: Designation of the Department of the Navy Deputy Chief Information Officer
(b) UNSECNAV memo of August 22, 2005, Subj: Designation of Department of the Navy Deputy Chief Information Officer (Navy) and the Department of the Navy Deputy Chief Information Officer (Marine Corps)
(c) SECNAVINST 5430.7Q of August 17, 2009, Subj: Assignment of Responsibilities and Authorities in the Office of the Secretary of the Navy
(d) Chapter 113 of title 40, U.S.C.
(e) Chapters 35 and 36 of title 44, U.S.C.
(f) Sections 5013 and 5014 of title 10, U.S.C.
(g) SECNAVINST 3052.2 of March 6, 2009, Subj: Cyberspace Policy and Administration within the Department of the Navy
(h) UNSECNAV memo of December 3, 2010, Subj: Department of the Navy (DON) Information Technology (IT)/Cyberspace Efficiency Initiatives and Realignment
(i) UNSECNAV memo of March 1, 2011, Subj: Department of the Navy (DON) Information Enterprise Governance Board (IGB) Charter

As the Department of the Navy (DON) continues to posture itself to meet the fiscal and operational realities of the 21st century, the DON must establish a common enterprise approach between the functions of the DON Chief Information Officer (DON CIO) and the Navy and Marine Corps. This renewed approach is designed to strengthen the integration and success of the Department's Information Management (IM), Information Technology (IT) (to include national security systems) and cyberspace (excluding Intel, attack and exploit) [hereafter referred to as IT/cyberspace], and Information Resource Management (IRM) operations, procurement and business processes. References (a) and (b) are hereby cancelled.

References (c), (d), (e), (f), (g) and (h) identify the roles and responsibilities of the DON CIO. To maximize the Department's overall effectiveness as a single, integrated

warfighting team, I hereby designate the position of the Deputy Chief of Naval Operations for Information Dominance (DCNO N2/N6) and the Director, Command, Control, Communications and Computers (C4), Headquarters Marine Corps (HQMC), to serve in an additional duty capacity as the Department of the Navy Deputy Chief Information Officer (DON Deputy CIO (Navy)) and the Department of the Navy Deputy Chief Information Officer (DON Deputy CIO (Marine Corps)), respectively.

In performing the duties of DCNO N2/N6 and Director C4, each incumbent continues to report through his or her respective chain of command to the Chief of Naval Operations and to the Commandant of the Marine Corps. The DON Deputy CIO (Navy) and DON Deputy CIO (Marine Corps) will perform such duties and responsibilities as designated and/or delegated by the DON CIO in direct support of the Services' mission and within the bounds and authorities of references (c), (d), (e), (f), (g) and (h). While carrying out the responsibilities of the DON Deputy CIO (Navy) and DON Deputy CIO (Marine Corps), the incumbents will:

- Function as co-Vice Chairs of the DON Information Enterprise Governance Board (IGB).
- Provide the required metrics and measures of effectiveness and efficiency needed to demonstrate progress toward achieving the Department's and the Services' specific IM, IT/cyberspace and IRM goals in accordance with reference (i).
- Represent and speak on behalf of all Navy or Marine Corps' IM, IT/cyberspace and IRM resource sponsors and stakeholders.
- Work in collaboration with the DON CIO in the development and ongoing review of the Services' input to the IM, IT/cyberspace and IRM portions of the annual Program Objective Memorandum (POM) build in accordance with reference (h). Ensure Service-related IT/cyberspace investment decisions and programs support Department of Defense (DoD) and DON IM, IT/cyberspace and IRM policies, strategies and objectives.
- Support the DON CIO in working with the acquisition community and Systems Commands to identify opportunities for consolidation and centralization of IM, IT/cyberspace, and IRM programs, services, applications and operations across the Department.
- Support the DON CIO in establishing a method of continuous process improvement. Ensure the development and employment of common tools, architectures and infrastructures across both the Navy and Marine Corps, wherever possible.

- Advise the DON CIO on and participate in the development, publication and alignment of all Service and DON IM, IT/cyberspace, and IRM vision, goals, strategies, priorities, policies and implementation plans in accordance with reference (h).
- Ensure all related IM, IT/cyberspace, and IRM governance forums within the Navy and Marine Corps align to the DON IGB as required by reference (i).
- Report quarterly on the health of the Services' networks and policy compliance challenges.

Additionally, the Vice Chief of Naval Operations and the Assistant Commandant of the Marine Corps shall, in coordination with DON CIO, develop the processes and procedures required to ensure the DON CIO receives the following information or assistance in:

- Maintaining operational insight into the Services' IM, IT/cyberspace and IRM matters in order to ensure, from a policy and investment perspective, that the Services and the DON are developing policy that maintains or enhances each Services' operations; the overarching operational architecture is consistent where applicable across the DON enterprise; and the DON develops strategic IM, IT/cyberspace and IRM investment guidance that is supportive of the warfighter.
- Assessing the impact and effectiveness of DON information policy on the Services' operations by obtaining direct input on the development or modification of information policy to synchronize with, and gain greater effectiveness and efficiency in support of, the DON's enterprise IM, IT/cyberspace and IRM operations.
- Providing timely reports on major network interruptions, intrusions or outages.
- Planning and executing changes to the operational environment, particularly when those changes involve potential security risks to the Services or DON's information enterprise.
- Providing timely review of the Services' IM, IT/cyberspace and IRM budget planning and expenditures to ensure that all investment decisions and financial data demonstrate compliance with, and are supportive of, the DoD and DON's information enterprise policies, strategies, goals and objectives. This will include DON CIO participation in operations/resource reviews as coordinated with theDON Deputy CIO (Navy) and the DON Deputy CIO (Marine Corps).

The Department must be vigilant in addressing our major resource challenges, while continuing to meet operational responsibilities and providing the best equipment and systems to our Sailors and Marines. Information resources and investments must be optimized ensuring a maximum return on investment, increasing efficiency without

sacrificing operational effectiveness, and expanding the use of enterprise solutions wherever practical. In order to be successful, the Department must maintain a common enterprise approach and institute a fully supportive and complementary organizational structure across our Services and within our IM, IT/cyberspace, and IRM stakeholder communities. These organizational realignments and increased roles and responsibilities are effective immediately.

Robert O. Work

Copy to:
CNO
CMC
ASN (RD&A)
ASN (M&RA)
ASN (FM&C)
ASN (EI&E)
DUSN/DCMO
DUSN (PPOI)
DNS
DMCS
OPNAV N2/N6
OPNAV N8
HQMC C4
FLTCYBERCOM
MARFORCYBER